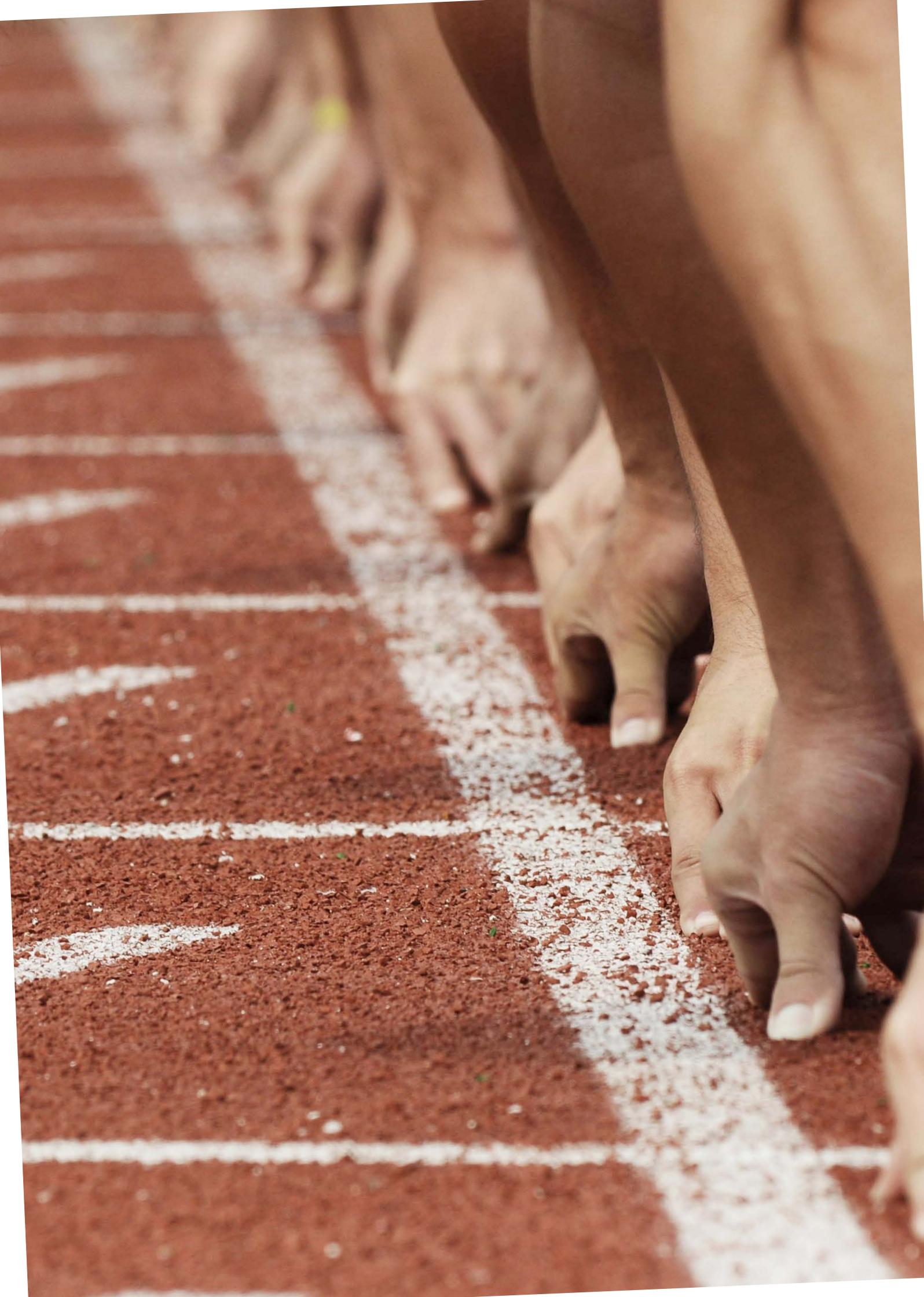




ICSS

Safeguarding Sport

ANNUAL REPORT
OF ACTIVITIES
2021





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FOREWORD

We are delighted to offer you an account of the work conducted by the International Centre for Sport Security (ICSS) and an in-depth insight into the major achievements made throughout 2021.

Also this year, we have made any possible effort to safeguard sport, working under the guidance of our Board, for the good of our beneficiaries.

During yet another year of working within the global restrictions imposed upon us by COVID-19, we have tried to transform challenges into opportunities, and worked to make a difference at all levels, from policy-making to grassroots.

In times of uncertainties, we built on what will always be immune from any disease, namely the power of ideas, the values we share with partners and the loyalty of our staff.

Regardless of the constraints posed by COVID-19, 2021 was an action-oriented year, which saw the launch of our first certified training programme in Africa, jointly with the Confederation of African Football (CAF) and UNITAR's International Training Centres for Authorities and Leaders (CIFAL Global Network), in the presence of over 300 safety and security professionals from African football federations, leagues, and clubs.

In parallel, we have continued monitoring the integrity of sport through our Hotline, which also this year received, unfortunately, many reports of abuse, misconduct, and criminal activities in the context of sport.

We had the privilege to be invited by national legislators, such as the Senate of Canada, to provide advice on the preparation of a bill of law to protect sport from crime and by relevant National Olympic Committees, to review their sport integrity codes.

We have completed the establishment of ICSS Europe in Lisbon, Portugal, in order to give the best possible continuity to our projects in Europe and with Europe-based partners.

A snapshot of the annual highlights is listed below, with more details included later within this report.

- Continued the implementation of the Global Programme on Security of Major Sporting Events and Promotion of Sport to Prevent Violent Extremism jointly with the UN Office of Counter-Terrorism, lead of the initiative, the UN Alliance of Civilizations and UNICRI.

- Continued support towards the security planning and preparations of FIFA World Cup Qatar 2022™ and provided assistance during the safety and security preparations of the FIFA Arab Cup.

- Signed a landmark agreement with the international technology company Ooredoo to support the mission of our Save the Dream initiative in the long-term.

- Launched a new programme jointly with the Sport at the Service of Humanity Foundation and the support of the Vatican Pontifical Council for Culture (PCC).

- Initiated platform on Skills Development in and through Sport jointly with the International Labour Organization (ILO).

- Cooperation with the World Health Organization (WHO) through a Research Case Study: The Impact of Covid-19 on Grassroots Sports. Experiences from a constantly changing and challenging scenario.

- Brought to successful completion of several EU-funded projects and initiated new ones with a focus on the integrity of sport and youth empowerment.

We look forward to 2022, a special year for an organisation, like the ICSS, who since 2013, has had the honour to contribute to the safety and security preparations of the next Football World Cup. Inspired by the same values as always.



Mohammed Hanzab
Founder and Chairman



Massimiliano Montanari
CEO

ACKNOWLEDGEMENTS

Our work and all achievements in 2021 would not have been possible without the continued support of our donors and partners.

We extend our sincere gratitude to the State of Qatar, which hosts the ICSS headquarters in Doha, for the unwavering support extended to our organisation again this year, and to UNOCT, UNAOC and UNICRI for everything we achieved together in 2021 within the framework of the Global Programme on the Security of Major Sporting Events and Promotion of Sport to Prevent Violent Extremism, an initiative led by UNOCT and made possible by the generous support of the State of Qatar, the People's Republic of China through the United Nations Peace and Development Fund (UNPDF) and the Republic of Korea.

Also this year, we wish to acknowledge the collaboration and financial support extended by the European Union (EU) to several projects involving the ICSS. We thank all the partners associated with these projects, including the project leaders and co-leaders, particularly the European Platform for Sport Innovation (EPSI), Castilla La Mancha University, International Olympic Truce Center (IOTC), Instituto Universitário de Lisboa (ISCTE-IUL) and Fundación Real Betis Balompie.

Our sincere gratitude also goes to the Supreme Committee for Delivery & Legacy (SC), FIFA 2022, for giving us the privilege to contribute to the security preparations for the next World Cup, as well as to the international and continental sports bodies who have contributed to ICSS's activities on a global scale, and to the international and regional organisations we had the opportunity to work with or who have supported our efforts to protect sport in 2021.

We are particularly grateful to the International Labour Organisation (ILO) for the guidance provided to the ICSS on the development of an internal competency and skills framework to accelerate our mandate. By the same token, we thank Doha Bank for supporting ICSS' Young Professionals Development Programme (YPDP), an initiative aimed at providing fresh graduates with an opportunity to advance their skills and increase employability prospects.

We thank the National Olympic and Paralympic Committee of Cape Verde, the National Youth Council and several stakeholders in West Africa for the collective efforts for the prevention of violent extremism and radicalisation in the region, leveraging sport.

We are also grateful to all the partners that joined ICSS in its annual initiatives in the European Week of Sports, of which ICSS is an official partner and committed supporter since its launch by the European Commission, in 2015.

We wish to extend our gratitude to our long-standing partner

United Nations Educational, Scientific and Cultural Organization (UNESCO), for their trust in allowing the ICSS to contribute to the implementation of the Kazan Action Plan (KAP), and to WHO for involving us in its efforts to mitigate risks and the impact of COVID-19 on sport at all levels. On this subject, we would also like to thank the four organisations that actively participated in our research case study for WHO, namely AusCycling Australia, Pro Sport Development India, Grassroot Soccer South Africa, and Dragones de Lavapiés Madrid, Spain.

We wish to thank the Pontifical Council for Culture of the Holy See and the Sport for Humanity Foundation for the friendship and for supporting our efforts for the promotion of sport and its educational values through faith-based communities.

We also take this opportunity to extend our thanks to the esteemed members of the ICSS Board of Directors, Michael Hershman, Co-founder of Transparency International, Douglas E. Lute, former United States Permanent Representative to the North Atlantic Council, Karen Webb Moss, former Vice President, Brand and Marketing Communications, International Olympic Committee (IOC), Judge Fausto Pocar, former President of the International Criminal Tribunal for the former Yugoslavia (ICTY), Thomas Stelzer, Dean of International Anti-Corruption Academy (IACA), Lord John Stevens, former Commissioner of the London Metropolitan Police, and Liu Xiaohong, President of the Shanghai University of Political Science and Law. We thank each of the members for their time, guidance, and expertise.

Furthermore, we express our sincere gratitude to the distinguished members of the Save the Dream High Level Council, Raffaele Chiulli, President of Union Internationale Motonautique (UIM) and the Association of IOC Recognised International Sports Federations (ARISF), Iván Dibós, IOC Member, Marcia L. Dyson, CEO of the Women's Global Initiative, Staffan De Mistura, UN personal Envoy to Western Sahara, the music legend Youssou N'Dour, José Manuel Ramos-Horta, former President of East Timor and a Nobel Peace Prize Laureate, Sheikha Hessa bint Khalifa Al-Thani, Special Envoy of the Arab League, Secretary-General for Humanitarian Affairs, and Mauricio Sulaiman Saldivar, President of the World Boxing Council (WBC).

We would also like to acknowledge the vital support of the Save the Dream sports ambassadors who play an important role in promoting the Save the Dream global movement, David Trezeguet, Tegla Chepkite Loroupe, Alessandro Del Piero, Christian Karembeu, Nuno Delgado, Roger Milla, Penny Heyns, Fernando Hierro, Rosa Mota, Giusy Versace, Honey Thalji, Fernando Sanz, Fiona May, Christof Innerhofer and Sheikh Fahad Al-Thani.



INTRODUCTION

The ICSS is an independent and non-profit organisation established in 2010 with the aim of safeguarding sport in terms of safety, security, and integrity, and to protect the opportunities sport can generate in the socio-economic context.

The ICSS reports on each year's activities in a detailed Annual Report of Activities. The ICSS 2021 Annual Report of Activities provides in-depth information into the Centre's efforts, and the variety of events, publications, and projects undertaken by the Centre and its entities throughout the course of FY 2021.

Under the responsibility of the Chief Executive Officer, the ICSS has prepared this Annual Report as envisaged by the Article 9 of the Basic Regulations of the ICSS, to offer a detailed assessment of the organisation's activities, an overview of its current financial standing and further suggestions for the strategic development.

In particular, the report outlines the organisation's activities between 1st January 2021 and 31st December 2021 presented in the following sections:

- * Vision, Mission and Values
- * Organisational Structure
- * Activities and Accomplishments
- * Partnerships and Collaborations
- * Strategic Outlook



Vision, Mission and Values



Governance and Organisational Structure



Activities and Accomplishments



Partnerships and New Alliances

VISION, MISSION AND VALUES

OUR VISION

For sport to be safe and ethically governed so that its positive values remain an inspiration for all.

OUR MISSION

To serve as an independent international hub for safeguarding sport which works through multisectoral and pioneering approaches, global partnerships, and knowledge-driven efforts.

OUR VALUES

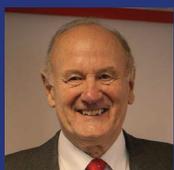
- Independence
- Expertise
- Pioneering



GOVERNANCE AND ORGANISATIONAL STRUCTURE

Functioning as a non-profit organisation, the ICSS is governed by an international Board of Directors. The members of the independent Board meet on a regular basis and provide guidance to the ICSS leadership on the overall organisational strategic direction and relevant activities that contribute to the fulfilment of the ICSS mission.

The ICSS Board of Directors is composed of eminent international experts currently including the following members:



Lord John Stevens

Former Commissioner of the London Metropolitan Police.



Michael J. Hershman

Co-founder of Transparency International, Member of FIFA's Independent Governance Committee.



Karen Webb Moss

Former Vice President, Brand and Marketing Communications, International Olympic Committee (IOC).



Judge Fausto Pocar

Former President of the International Criminal Tribunal for the former Yugoslavia (ICTY).



Ambassador Thomas Stelzer

Dean of IACA, Member of the High-Level Panel on International Financial Accountability, Transparency and Integrity for Achieving the 2030 Agenda (FACTI Panel).



Ambassador Douglas E. Lute

Former United States Permanent Representative to the North Atlantic Council.



Professor Liu Xiaohong

President of the Shanghai University of Political Science and Law and a member of the ICC International Court of Arbitration on the Belt and Road Initiative, Vice Chairman of ICC China Commission on Arbitration & ADR, China Society of Private International Law and Shanghai Law Society, President of the Institute for the Belt and Road Initiative of Shanghai Law Society, and chief expert of Collaborative Innovation Center of China (Shanghai) Pilot Free Trade Zone. Professor Liu Xiaohong joined the Board of Directors in August 2021.

In 2021, ICSS also enlarged the composition of the High-Level Council of Save the Dream, which saw Mauricio Sulaiman Saldivar, President of the World Boxing Council (WBC), joining the Council.



ACTIVITIES AND ACCOMPLISHMENTS

SAFETY AND SECURITY

The work of the ICSS encompasses all relevant dimensions of safety and security, from the promotion of advanced policies to formulation of guidelines and the provision of technical assistance, advanced education, and training for the benefit of events' organisers, public authorities, and private sector, also in view of facilitating cooperation across different stakeholders.

Since 2013, the ICSS has developed and provided multiple safety and security programmes in support of the FIFA World Cup Qatar 2022™ and beyond, delivering multiple projects for the provision of safety and security operations and training.

In 2020, the ICSS, jointly with the UNOCT, UNICRI, UNAOC and other relevant UN entities, launched the Global Programme on the Security of Major Sporting Events and the Promotion of Sport and its Values as a Tool to Prevent Violent Extremism (PVE).

Key activities and achievements in Safety and Security are summarised hereafter:

1

GLOBAL PROGRAMME ON THE SECURITY OF MAJOR SPORTING EVENTS AND THE PROMOTION OF SPORT AND ITS VALUES AS A TOOL TO PREVENT VIOLENT EXTREMISM (PVE): SECURITY COMPONENT

PROJECT OVERVIEW

The Global Programme aims to promote the development and adoption of advanced policies and practices to enhance the security of major sporting events, while promoting the use of sport and its values as a tool to prevent violent extremism. The security component of the programme envisages activities to raise awareness within UN Member States on the threats to the security of major sporting events, ways to mitigate them, create legacies as well as actions to strengthen capacities at the national, regional, and international levels.

The project is funded by the State of Qatar, the People's Republic of China through United Nations Peace and Development Fund (UNPDF), and Republic of Korea.

ROLE OF ICSS	Implementing Partner
PARTNERS	United Nations Office of Counter Terrorism (UNOCT) - programme lead, United Nations Interregional Crime and Justice Research Institute (UNICRI), United Nations Alliance of Civilizations (UNAOC) with the official participation of UN Counter-Terrorism Executive Directorate (UNCTED) and INTERPOL.
SCOPE	Global
DURATION	Three (3) years, starting in January 2020.
ACTIVITIES	<ul style="list-style-type: none"> Supported the Programme's leader in the development and management of a global network of National Focal Points (NFPs) on MSE to enhance the exchange of information, best practices, and experiences with the aim of improving cooperation between Member States and exchange of capacities. Co-organised and delivered online training to El Salvador in preparation of the Central American and Caribbean Games 2022 and Costa Rica in preparation of the 2022 FIFA U-20 Women's World Cup. Launched the Guide on the Security of MSE, Promoting Sustainable Security and Legacies, during the United Nations Counter-Terrorism Week. Organised the first NFPs European Regional Forum in Malaga, Spain. The Forum brought together 16 NFPs from all over Europe, providing them with a platform to share lessons earned and best practices on the security of major sporting events, as well as on the use of sport to prevent violent extremism. The Forum was hosted by the Global Programme and co-hosted by the City of Malaga.
BENEFICIARIES	Policy and decision-makers from different government organisations from 193 UN Member States, MSE bidding committees and local organising committees, sporting confederations, federations, and governing bodies.

2

CONTRIBUTING TO THE SAFETY AND SECURITY PREPARATIONS FOR THE FIFA WORLD CUP QATAR 2022™

PROJECT OVERVIEW	<p>In 2013, the ICSS entered into a framework agreement with SCDL concerning the safety and security preparations of the 2022 FIFA World Cup Qatar. This framework agreement is valid from 2013 until the final delivery of the competitions in 2022. During the first quarter of 2021, ICSS, through its Security Consultancy department, and the SCDL Security department agreed on the main actions to be undertaken in 2021 with regard to security design, operations, and training projects, as a part of the 8th SCDL-ICSS workplan.</p> <p>The project is funded by Supreme Committee for Delivery and Legacy (SCDL).</p>
ROLE OF THE ICSS	Strategic assistance and training provider.
PARTNERS	N/A
SCOPE	National (State of Qatar), with international relevance.
DURATION	Ten (10) years - started in 2013 and delivered by means of annual workplans (currently WP8).

ACTIVITIES

- **Sports Facilities Management Security Foundation Course.**
 - Designed, developed, and delivered Sports Facilities Management Security Foundations course to SC SFM department.
 - ICSS developed and delivered a 1-week (5 day) Sports Facilities Security Managers Foundation Course. This was designed as the first of its type and was the first course to be delivered which is accredited by UNITAR. Course was delivered to 31 students.
- **Research Report on Safety Stewards and Private Security Guards rate of pay at Major Sporting Events in Europe.**
 - ICSS conducted research into relative rates of pay for Safety Stewards and Private Security guards. The report was provided covering the following countries and was current for rates of pay in 2021: UK, France, Germany, Spain, Netherlands, Portugal, Italy, Greece, Finland, Montenegro, Austria, and Belgium.
- **Venue Security Manager (VSM) Training: Level 4 Diploma in Spectator Safety Management.**
 - Training delivered by Stadium LLC on behalf of the ICSS to 10 selected personnel from SC. These students will carry out the role of Venue Security Manager at competition venues for the FIFA Arab Cup 2021.
 - Upon successful completion of the training, students will receive a Level 4 Diploma in Spectator Safety Management accredited by Highfield.
- **FIFA Arab Cup 2021 Private Security and Stewards Training Programme.**
 - ICSS designed, developed and delivered a three-day training programme for event Private Security Guards and Safety Stewards for both officer and supervisor levels.
 - This course was delivered twelve (12) times over a five-week period to 3523 students.
 - Training consisted of role specific (i.e.: Level B) and venue specific (i.e.: Level C). Training was delivered in the classroom (QNCC) and at Al Janoub Stadium to complete practical exercises.
- **FIFA Arab Cup 2021 Event Safety and Security Handbook.**
 - ICSS designed and developed Event Safety Handbook for safety and security personnel at the FIFA Arab Cup 2021.
 - The purpose of the handbook is to provide essential information and a quick reference guide to Private Security Guards and Safety Stewards while on deployment.
- **FIFA Club World Cup 2020 Private Security On-line Training Programme.**
 - ICSS designed, developed, and delivered a Private Security Training programme in preparation for the FIFA Club World Cup 2020 that was held in February 2021.
 - The four-day training program, delivered to private security company supervisors and guards, was designed around the lessons learned from private security operations during the earlier FIFA Club World Cup 2019 and Asian Football Confederation Champions League 2020 tournaments and focuses on identified roles for both Supervisors and Guards to enhance their knowledge around safety and security dynamics, the security concept of the tournament and operational plans.
 - This course provided virtual online training to approximately 1600 Private Security Guards from six Qatar-based private security companies.
- **Hosted FIFA Arab Cup 2021™ MOPH Table-Top Exercise (TTX) facilitated by WHO**
 - A TTX exercise as a tool to assist national organisations and agencies in strengthening plans and procedures for a specific context took place in preparation of the FIFA Arab Cup™.

BENEFICIARIES

SCDL, State of Qatar Ministry of Interior (MOI)'s officials responsible for Non-Competition Venues and crowded places throughout Qatar and private security companies.



SPORT INTEGRITY

The work of ICSS in the policy and capacity-building areas is strategically supported by framework agreements developed with key international organisations such as UNESCO, UNODC, CoE, and IACA.

In 2021, the ICSS continued to participate as an active member in the European Union's Expert Group on Sport Integrity (XG Integrity), the Europol Platform for Experts, the UNESCO's Working Group on Action 3 (Sport Integrity) of the Kazan Action Plan (KAP), led by the CoE, the UNESCO's Working Group on Action 3 of the KAP, the European Parliament's Intergroup on Sport, and as an official partner of European Week of Sport (EwoS), which it has been supporting since its inception.

As its founding member, the ICSS also actively participated in the activities and initiatives of the Sport Integrity Global Alliance (SIGA), which is the world's largest coalition in the field of sport governance and integrity.

Projects mentioned below offer a snapshot of the main activities in the domain of sport integrity delivered during 2021:

1

BUILDING INNOVATIVE GOVERNANCE FOR SPORTS (BIG4SPORTS)

PROJECT OVERVIEW	<p>BIG4SPORTS aims at connecting funding sources, both public and private, with sports organisations to jointly develop new and innovative collaboration schemes in good governance for sport, particularly for the benefit of the clubs and grassroots sports.</p> <p>In addition to its role as the project partner, ICSS INSIGHT also acts as the scientific coordinator for the project. The project is co-funded by the Erasmus+ Programme of the European Union.</p>
ROLE OF ICSS	Partner and Scientific Coordinator through ICSS INSIGHT.
PARTNERS	European Platform for Sport Innovation (EPSI) - project lead, TSV Bayer04 Leversuken, Olympiacos (SFP), Aalborg Boldspilklub (AaB), WIENER SPORT-CLUB (WSC), HAŠK MLADOST – Hrvatski Akademski Športski Klubovi Mladost, Catalan Sport Council and SPORSORA.
SCOPE	Regional (European)
DURATION	Two-and-a-half (2.5) years, started in 2019.

ACTIVITIES	<ul style="list-style-type: none"> • Developed a self-assessment tool for defining the standards of good governance. • Implemented management mechanisms developed by BIG4SPORTS by the participating sports clubs with a view to expand adoption on a larger scale. • Developed and improved the electronic platform supporting the implementation of the project, with addition of good practices to the identified and selected standards. • Completed the Agents of Change programme. • Created an educational capacity building tool on how good governance impacts private and public sponsorships and sports organisations. • Implemented the training packages to different sports stakeholders. • The final conference of the project took place in Brussels, November 2021 with all project partners.
BENEFICIARIES	Sport organisations, sports sponsors, academic institutions from the project-implementation partners' countries.

2

A NEW STEP TOWARDS DIGITAL TRANSFORMATION THROUGH SPORTS SCIENCE (DIGI-SPORTING)

PROJECT OVERVIEW	General objective of the project is adapting and transferring the knowledge developed in the field of digital transformation to the sport sector, particularly for the benefit of sport academies and clubs. The project is co-funded by Erasmus+ Programme of the European Union.
ROLE OF ICSS	Partner, through ICSS INSIGHT.
PARTNERS	Castilla La Mancha University – project lead, Comitato Olimpico Nazionale Italiano, garagErasmus Foundation, Universidade de Tras-os-Montes e Alto Douro, University of Cyprus, ONECO Consulting SL, European Network of Academic Sports Services, ENAS (Ireland) and Weiner Sport-Club (Austria).
SCOPE	Regional (European Union)
DURATION	Two-and-a-half (2.5) years, started in 2019.
ACTIVITIES	<ul style="list-style-type: none"> • Developed self-diagnostic, interactive tool to define sports organisation-specific needs and guidance on potential tools development for overcoming shortcomings. • Shared the self-evaluation to different sports stakeholders and now awaiting the stakeholder's response.
BENEFICIARIES	Sports organisations, athletes, academic institutions, researchers, sports technology hubs and governments from the project partner countries.

BITEFIX - BUILDING INNOVATIVE TOOLS FOR THE EXCHANGE OF INFORMATION AND RAISING AWARENESS AGAINST MATCH-FIXING IN SPORT

PROJECT OVERVIEW	BITEFIX project aims to develop and provide innovative and practical tools to enable committed stakeholders (law enforcement authorities, betting regulators and operators, government agencies and sports governing bodies, mainly) to work together against match-fixing and betting-fraud in sports, with particular focus on secure information exchange mechanism, support national platform under Macolin Convention (CoE/2014). Capacity building and awareness-raising instruments are also outputs of BITEFIX. The project is co-funded by the Erasmus+ Programme of the European Union.
ROLE OF ICSS	Project lead, through ICSS INSIGHT.
PARTNERS	Paris 1 Panthéon-Sorbonne University (P1PSU), Associação Iscte Conhecimento e Inovação (Iscte), Sevilla Fútbol Club Foundation (SFC Foundation), Calcio Servizi Lega Pro Srl / Lega Italiana Calcio Professionistico (Lega Pro), Starlizard Integrity Services (SIS), HAŠK Mladost (HAŠK) and Grupo Desportivo Estoril Praia (GDEP). The International Anti-Corruption Academy (IACA) as Associate Partner.
SCOPE	Regional (European Union)
DURATION	Three (3) years
ACTIVITIES	<p>Project activities for 2021 was delivered in phases through the following work plan:</p> <ul style="list-style-type: none"> • Drafted and launched the Guide of good practices on the fight against match-fixing and betting-fraud. • Designed and prepared the educational program Educational package on exchanging information and data protection to fight against match-fixing and betting-fraud in sports. • Disseminated and exploited results - BITEFIX dissemination and exploitation plan including the project website, BITEFIX social media channels, BITEFIX digital leaflet, newsletter, press toolkit, scientific papers, and the final report on project results and conclusions. • Launched the Project's official website during the European Week of Sports (September 2021). • Organised a panel debate on 'Safeguarding the Integrity of Sports' during the European Week of Sports 2021 as activity of Official Partner of the European Commission.
BENEFICIARIES	Sport organisations in general, policy and decision-makers, public authorities in general, educational institutions and society at large.

YOUTH MATTERS (SAVE THE DREAM)

Save the Dream is the global initiative established by the ICSS to empower youth through safe access to sport and its educational and social values.

Save the Dream serves as a global movement of organisations, people and athletes who believe in the power of sport to build more fair and inclusive societies and are therefore committed to promoting and protecting its core values for the good of youth and future generations.

Despite the impact of COVID-19 pandemic, 2021 was an eventful and rewarding year for Save the Dream, recording the following activities:



©Jonas Bendiksen

1

GLOBAL PROGRAMME ON THE SECURITY OF MAJOR SPORTING EVENTS AND THE PROMOTION OF SPORT AND ITS VALUES AS A TOOL TO PREVENT VIOLENT EXTREMISM (PVE): PVE COMPONENT

PROJECT OVERVIEW

The ICSS is implementing the second pillar of the Global Programme through Save the Dream focusing on the promotion of the values of sport as a powerful means to counter-terrorism and prevent violent extremism (PVE).

Drafted a Sport and PVE Research Compendium of existing global, regional and local policies, frameworks, legislation and programmes aimed at making use of sport and its values as a tool to prevent violent extremism (PVE).

The project is funded by State of Qatar, the People's Republic of China through United Nations Peace and Development Fund (UNPDF), and Republic of Korea.

ROLE OF ICSS

Implementing Partner

PARTNERS

United Nations Office of Counter Terrorism (UNOCT) – programme lead, United Nations Interregional Crime and Justice Research Institute (UNICRI), United Nations Alliance of Civilizations (UNAOC). UN Counter-Terrorism Executive Directorate (UN CTED) and INTERPOL as official supporters.

SCOPE

Global

DURATION

Three (3) years, starting in January 2020



ACTIVITIES	<ul style="list-style-type: none"> • Developed community of 150 experts and contacts so far on Sport and PVE. • Organised the First Online Youth Consultation on Preventing Violent Extremism through Sport. The forum was graced with the presence of 48 young leaders from 40 countries and five continents, along with 20 National Focal Points (NFPs) on PVE nominated by Member States to represent their respective entities in the Global PVE NFP network, within the framework of the UN Global Programme. • Organised the first NFPs European Regional Forum in Malaga, Spain. The Forum brought together 16 NFPs from all over Europe, providing them with a platform to share lessons learned and best practices on the security of major sporting events, as well as on the use of sport to prevent violent extremism. The Forum was hosted by the Global Programme and co-hosted by the City of Malaga.
BENEFICIARIES	Policy and decision-makers from different government organisations from 193 UN Member States, MSE bidding committees and local organising committees, sporting confederations, federations, and governing bodies.

2

RADICAL (EX)CHANGE

PROJECT OVERVIEW	The main objective of the project is the creation of a transnational network to promote the integration of youth at risk of radicalisation through sports. The project intends to collect good practices developed in field of Sport for Development and Peace, adapt, and transfer them to address the issue of radicalisation and violent extremism, giving priority to communities where social inclusion and sports are still treated as separate areas. The project is funded by EU Preparatory Actions (PA) Funds.
ROLE OF ICSS	Implementing Partner, through ICSS INSIGHT
PARTNERS	International Olympic Truce Centre (IOTC) – project lead, UNICRI, European Multisport Club Association (EMCA) and the University of the Balearic Islands (UBI).
SCOPE	Regional (Europe)
DURATION	Twenty-six (26) months
ACTIVITIES	<ul style="list-style-type: none"> • The project kicked off with a meeting online by setting up project working groups. • Developed expert groups on the prevention of radicalisation through sports • Organised five national expert Groups meetings in Italy, UK, Greece, Belgium, and Spain
BENEFICIARIES	Youth at risk of radicalisation in Europe

GLOBAL DIGITAL COMMUNITY (GDC)

PROJECT OVERVIEW	The project is a global initiative for providers of Sport, Values and Education to benefit faith and sport communities worldwide. The GDC has been jointly conceived by the Sport at the Service of Humanity Foundation (SSH) and Save the Dream, with the support of the Vatican Pontifical Council for Culture (PCC), as a platform to support the practice of inclusive sport and promote its educational and societal values. For the initial benefit of over 60 million children, namely the number of children reached across nations by the eco-system already in place in the Catholic community, the GDC will deliver impact through sport and the power of its values. The project has been initially funded by The Soloviev Group.
ROLE OF ICSS	Partner, through ICSS INSIGHT.
PARTNERS	The Vatican PCC and Sport for Humanity
SCOPE	Global
DURATION	Open-ended
ACTIVITIES	<ul style="list-style-type: none"> Organised a Global Kick-Off meeting attended by representatives from the United Nations, sports federations, academia, NGOs and the business sector to align resources to promote the values of sport for the good of local communities. Organised a restricted strategic meeting at the Vatican. Conducted mapping of global technical resources.
BENEFICIARIES	Parishes and other faith communities

EMPOWERING YOUNG VOLUNTEERS THROUGH SPORT (EYVOL)

PROJECT OVERVIEW	The main purpose of the project is to provide young multipliers, such as youth leaders and civil society activists and young sport volunteers, with concrete training tools to be used in youth-empowerment activities based on social inclusion through sport. The project co-funded by the Erasmus+ Programme of the European Union.
ROLE OF ICSS	Partner, through ICSS INSIGHT.
PARTNERS	International Olympic Truce Center (IOTC) – project lead, Comité Olímpico de Portugal (COP), Comitato Olimpico Nazionale Italiano (CONI), the International Council for Coaching Excellence (ICCE), the European Platform for Sports and Innovation (EPSI), the European Non-Governmental Sports Organization - ENGSO Youth, Université Paris 1 Panthéon-Sorbonne, Universitat de les Illes Balears, Fundación del Centenario del Sevilla FC, Orama Neon – Youthorama and garagErasmus Foundation, United Nations Alliance of Civilizations (UNAOC) and the Association of IOC Recognized International Sports Federations (ARISF) - official supporters, with the participation of Roma Cares Foundation and Al Sharq Forum.

SCOPE	Inter-Regional (Europe and the MENA Region)
DURATION	Two (2) years, started in 2019
ACTIVITIES	<ul style="list-style-type: none"> • Developed and implemented an online training course on Volunteering for Social Inclusion and the Development of Skills for and Through Sport • Launched EYVOL Self-AssessmentSkills WebApp • Developed General Recommendations to Promote Volunteering in Sports • Organised EYVOL final conference on International Sport Volunteerism
BENEFICIARIES	Volunteer organisations, policymakers, and volunteers from the project partners' countries.

5

SPORT4MED

PROJECT OVERVIEW	The project was initiated to promote social transformation through sport in the Mediterranean region, by focusing on sport as a vehicle for promoting work capacities and employment/entrepreneurship. This objective goes in line with the main priorities of EU policies, not only in the frame of sport, but also in integration, immigration, development, security, and international cooperation. The project is co-funded by the Erasmus+ Programme of the European Union.
ROLE OF ICSS	Partner, through ICSS INSIGHT
PARTNERS	Instituto Universitário de Lisboa (ISCTE-IUL) – project lead, Catholic University of Sacred Heart, Confederação Portuguesa das Associações de Treinadores, Croatian Academic Sport Clubs Mladost of the University of Zagreb, International Olympic Truce Centre (IOTC), Universitat de les Illes Balears (UIB), Cyprus Sports Organization, International Labour Organization (ILO), the European Sailing Federation, Olympic Academy for Sports Leaders, Sportanddev, Global Association of International Sports Federations (GAISF) and the Palermo Chamber of Commerce and Industry.
SCOPE	Inter-Regional (Europe and the MENA Region)
DURATION	Three (3) years, started in 2020.
ACTIVITIES	Developed and implemented training for coaches on Sport as a vehicle for developing skills for the labour market and promoting employability and entrepreneurship.
BENEFICIARIES	Coaches and sport instructors, youth and unemployed (including a cluster of migrants, also in qualified repatriation perspective) that can be supported by sport in (re)integration into the labour market.

COMMUNITY FOOTBALL DRIVERS FOR SOCIAL INCLUSION IN DEPRIVED DISTRICTS (SIDFOOT)

PROJECT OVERVIEW	The project aims to make use of football and sport in general as a vehicle to promote social inclusion and healthier lifestyles for children and young people living in disadvantaged neighbourhoods. It focuses on creating a positive influence on the lives of children and young people living in disadvantaged communities and involves activities that will steer young people towards education and adaptation to healthier lifestyles. The project is co-funded by the Erasmus+ Programme of the European Union.
ROLE OF ICSS	Partner, through ICSS INSIGHT
PARTNERS	Fundación Real Betis Balompie – project lead, European Football for Development Network (EFDN), Brasov Metropolitan Agency for Sustainable Development (AMB), Liverpool City Council, Aalborg Boldspilklub af 1885, Wiener Sport-Club, University of the Balearic Islands and the Fare network.
SCOPE	Regional (Europe)
DURATION	Three (3) years, started in 2020
ACTIVITIES	Developed an online training for a Community Football Driver to promote social inclusion and improve healthier lifestyles in deprived areas, with a special focus on children and young people.
BENEFICIARIES	Populations living in deprived communities in the participating project partners' countries, with special focus on children and young people.

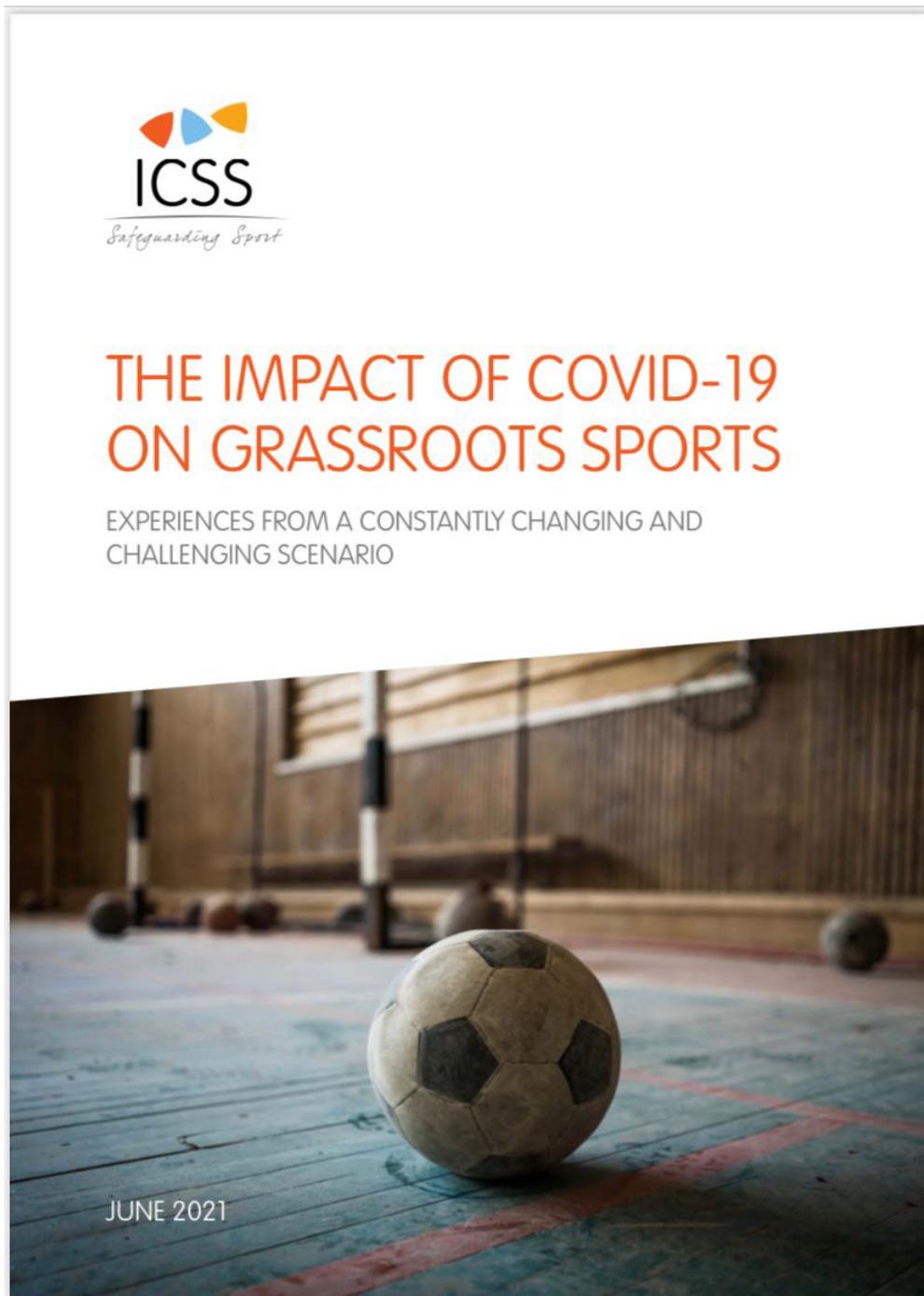
NEEDS ASSESSMENT FOR EMPOWERING YOUTH AND SAVING CHILDREN'S DREAMS IN LIBYA THROUGH SPORT

PROJECT OVERVIEW	A need assessment was conducted to prepare the joint project QFFD-Save the Dream and Qatar Fund for Development (QFFD) EMPOWERING YOUTH AND SAVING CHILDREN'S DREAMS IN LIBYA THROUGH SPORT. The assessment consisted in an in-depth study revealing the situation of the Libyan youth, their aspiration, and their role in post-conflict reconstruction as actor of positive change. It provides an overview of both obstacles and opportunities available within Libyan cities, as well as ideas on innovative means for youth and children to use the power of sport to promote change in a country that has been torn by civil war for more than a decade. The project is funded by Qatar Fund for Development (QFFD).
ROLE OF ICSS	Implementing Agency
PARTNERS	N/A
SCOPE	National (Libya) with regional implications
DURATION	Three Months
ACTIVITIES	<ul style="list-style-type: none"> • Conducted a Security and COVID-19 Assessment • Conducted a Project Partners and Implementing Partners Identification Stakeholders Mapping and Need Assessment. • Implemented the "Empowering Youth and Saving Children's Dreams in Libya Through Sport" project.
BENEFICIARIES	Youth and Educators in Libya

ICSS CONTRIBUTION TO THE FIGHT AGAINST COVID-19

In 2021, the ICSS carried out a multicentric collective case study thanks to the support, and under the guidance of the WHO COVID-19 Mass Gatherings Cell and took a deep dive into the impact of COVID-19 on four different grassroots sports organisations functioning at the national and local levels in Australia, India, South Africa, and Spain. The case study recounted experiences from a constantly changing

and challenging scenario and provided examples of what these grassroots sports organisations have done to navigate, recover and even thrive out of their national emergencies amidst a global pandemic. The study exposed a real diversity of actions with differential outcomes for people from various socioeconomic backgrounds.



NEW PARTNERSHIPS AND CONTRIBUTIONS TO INTERNATIONAL PLATFORMS

OOREDOO JOINS SAVE THE DREAM AS ITS OFFICIAL TECHNOLOGY PARTNER

Ooredoo, a multinational telecommunications company, announced its commitment to supporting Save the Dream as the initiative's official technology partner for an initial period of three years. OOREDOO through this agreement will support the 'Save the Dream' initiative as its 'Official Technology Partner' in pursuance of vision to build a world in which every child and young person can practice sport, safely, and learn from its values in terms of integrity, respect and inclusion.



NEWLY ESTABLISHED GLOBAL NETWORK CALLS FOR SPORT SKILLS DEVELOPMENT AT 59TH SESSION OF THE UN COMMISSION FOR SOCIAL DEVELOPMENT

ICSS, through Save the Dream, joined the International Labour Organization (ILO), the ADECCO Group and the European Platform for Sport Innovation (EPSI) in the organisation of a side event on 'Skills for the Sport Eco-Systems' during the 59th Session of the UN Commission for Social Development (CSocD59).

While presenting the vision behind the recent formation of the Global Network on Sport Skills (GNSS), representatives from the four organisations discussed the pivotal role that sport plays in the development of skills and the relevance of such skills in terms of increasing employability.

The side event highlighted the need to consolidate and strengthen efforts towards the recognition of skills learned in and through sports.

ICSS AT THE 24TH ST. PETERSBURG INTERNATIONAL ECONOMIC FORUM SPIEF 2021

During the 24th St. Petersburg International Economic Forum (SPIEF) 2021 where the State of Qatar was being featured as a guest country, the ICSS highlighted the role of sport in driving social, economic, and infrastructural growth in one of the event's panel discussions.

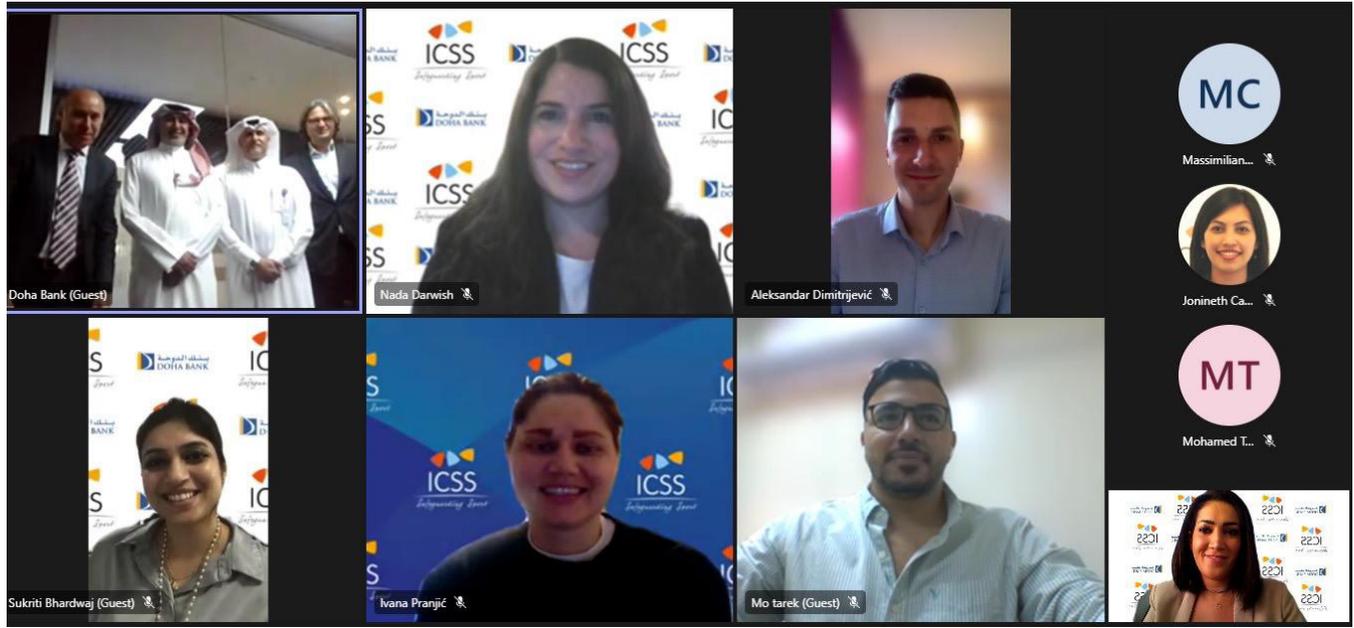
The ICSS and Aspire Zone Foundation (AZF) joined forces to co-organise a panel titled 'Sport as a Catalyst of Macro-economic and Social Change' where thought leaders and subject matter experts gathered to discuss how sport as a global multi-billion-dollar sector and the major sporting events have played a significant part in the development at a local and global scale.

During the session, the ICSS shared a case study 'Business Case for the Purity of Sport' developed by the ICSS, UNESCO and Sport Integrity Global Alliance (SIGA), which examines the political, economic, and social benefits of protecting the integrity of sport, and in particular the aspects of return on investment (ROI).

YOUNG PROFESSIONALS DEVELOPMENT PROGRAMME (YPDP)

During 2021, the ICSS has benefited from the cooperation of a group of seven talented young professionals who joined the organization thanks to the generous financial support of Doha Bank.

Working within the framework of ICSS' Young Professionals Development Programme (YPDP) across the year, these fresh graduates had the opportunity to advance their skills, grow as professionals and increase their employability prospects.



YPDP was designed by the ICSS around a competency and skills framework developed with the technical assistance of the International Labour Organization (ILO) which provided the ICSS with a methodology to assess and certify the skills developed by the young professionals in the course of their working experience.



MEDIA COVERAGE

ICSS-related Articles

As in previous years, in 2021, the ICSS produced a quarterly newsletter, covering an overview of organisation's developments on a regular basis. The ICSS issued articles in various international and local print media and on its website. These articles informed the public and promoted the work and activities conducted by the ICSS throughout 2021 and also offered in-depth insights on interesting themes impacting the safety, security, and integrity of sport. The launch of the Global Guide on the Security of Major Sporting Events: Promoting Sustainable Security and Legacies received the highest level of media attention followed by the announcement of the launch of the ICSS-UNITAR-CAF certified Sport Safety and Security Training and Advanced Education Programme for professionals in Africa.

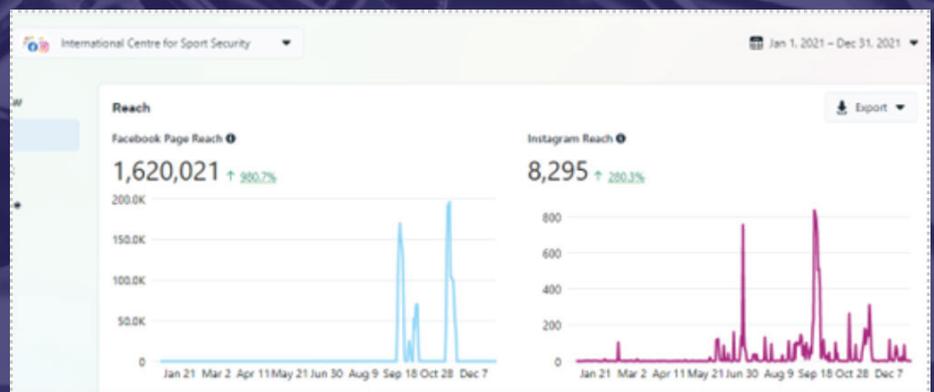
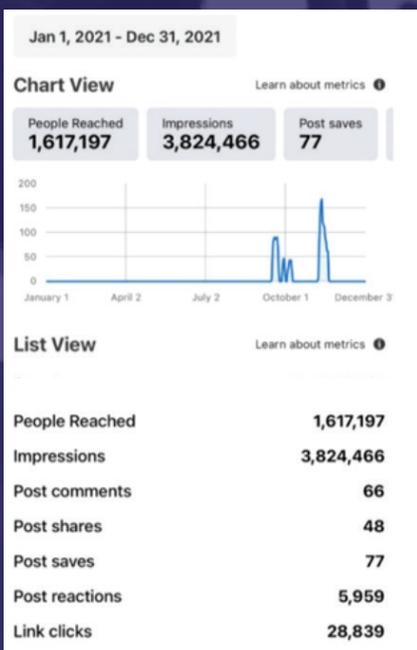
In 2021, the ICSS website continues to show an increase in website traffic. Comparing to 2020, in 2021 there was a 61.1% increase in new users and 51% growth in page views.



ICSS Social Media

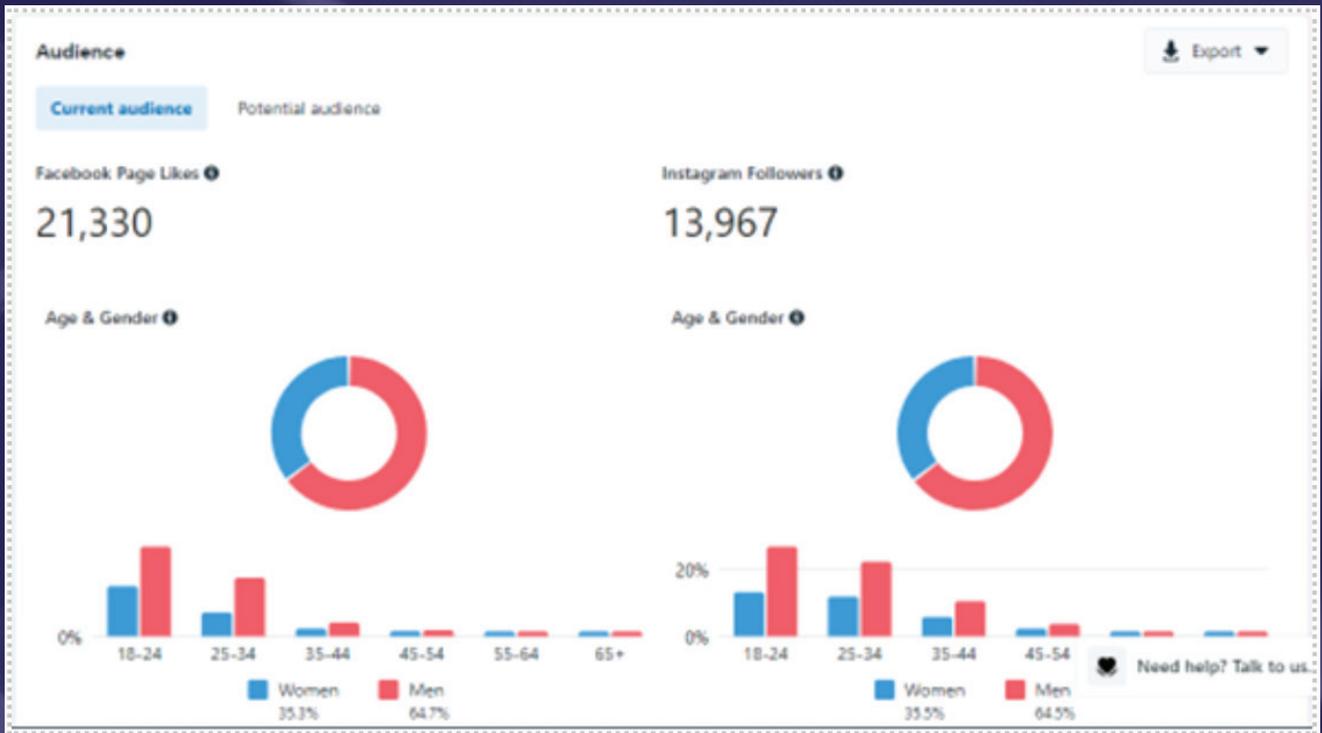
The coverage the ICSS received from the social media, showed considerable growth across 2021, contributing to the positive brand perception and impact on the Centre's events and activities which took place throughout the year.

Social media promotion of the Sport Safety and Security Training and Advanced Education Programme in Africa reached the highest number of viewers.



Twitter remained the main platform in generating the latest news of ICSS. During 2021, ICSS Twitter account earned approximately 200,000 impressions.

Since September 2021, ICSS has an active and updated Instagram account, an account that has earned 13,967 followers during the last six months of 2021.



Platform	2019	2020	2021
NUMBER OF FOLLOWERS			
Twitter	6,452	10,300	9,083
Facebook	20,162	21,4565	21,411
Linkedin	1,465	2,175	2,404
Instagram	-	-	13,967

Save the Dream Social Media

During 2021, ICSS Twitter account earned approximately 55,000 impressions. It remained as the main platform for generating the latest news of Save the Dream.

Save the Dream created an Instagram account in 2021 and gained 42,300 followers. It significantly increased its visibility in Qatar thanks to the continued support of its Sports Ambassador, professional boxer Fahad Al-Thani.

Platform	2021
NUMBER OF FOLLOWERS	
Twitter	9,985
Facebook	86,031
Instagram	42,300



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